

World Economic Forum Annual Meeting

The Great Transformation: Shaping New Models

Davos-Klosters, Switzerland 25-29 January 2012

Co-Chair :

- **Yasuchika Hasegawa**, President and Chief Executive Officer, Takeda Pharmaceutical, Japan; Global Agenda Council on Japan
- **Vikram Pandit**, Chief Executive Officer, Citi, USA
- **Paul Polman**, Chief Executive Officer, Unilever, United Kingdom
- **Alejandro Ramírez**, Chief Executive Officer, Cinopolis, Mexico
- **Sheryl Sandberg**, Chief Operating Officer, Facebook, USA; Young Global Leader
- **Peter Voser**, Chief Executive Officer, Royal Dutch Shell, Netherlands

Programme

Tuesday 24 January

Briefing Session

The World Economic Forum's Vision and Mission

The Founder and Executive Chairman of the World Economic Forum, Professor Klaus Schwab, invites all newcomers and interested participants to a briefing on the institution's strategic vision and latest initiatives.

Reception

Welcome Reception

Professor Klaus Schwab and Mrs Hilde Schwab, together with the Managing Board, host a welcome reception to reconfirm the spirit of friendship and community that is the hallmark of the World Economic Forum Annual Meeting.

Wednesday 25 January

Interactive Session

The New Context for Leadership

How is the art and science of leadership fundamentally changing in the 21st century?

Dimensions to be addressed:

- Promoting purpose-driven leadership
- Collaborating across the multistakeholder spectrum
- Revealing inspiring role models for the current generation

Interactive Session

The Social Media Context

What platforms, applications and behaviours are driving the growth and evolution of social networks?

Dimensions to be addressed:

- Innovations with real staying power
- Current and future trends that matter
- Shifting views on privacy

Interactive Session

The Global Financial Context

What systemic, regulatory and market issues are reshaping the global financial system?

Dimensions to be addressed:

- Unforeseen sectoral and sovereign risks
- The increasing correlation between asset classes
- Capital flows seeking safety

Interactive Session

The Global Energy Context

What supply and demand issues are reshaping energy consumption, security and sustainability?

Dimensions to be addressed:

- Emerging energy norms outside the industry
- Future shifts in production and distribution
- Technological innovations and their limits

Debate

TIME Davos Debate on Capitalism

Is 20th-century capitalism failing 21st-century society?

In partnership with the World Economic Forum, *Time* magazine hosts this debate focusing on the uncertain future of capitalism.

Simultaneous interpretation in German

This session is open to reporting press.

Interactive Session

Global Risk 2012: The Safety of Our Safeguards

The realization that the global systems governing economic and public safety remain mostly ad hoc requires a rethinking of related global risks.

This session explores possible contingencies as highlighted in the *Global Risks 2012* report.

Interactive Session

The Global Security Context

What trends and transformations define the global security agenda in 2012?

Dimensions to be addressed:

- US withdrawal from Iraq and Afghanistan
- Iran as a nuclear power
- Regional conflict and rise of new hegemons

WorkStudio

The Creative Workplace

How do organizations build creative, engaging and energizing workplaces?

Dimensions to be addressed:

- Designing creative environments
- Creating a culture of successful failure
- Managing energy and time for resilience and performance

One-on-One

An Insight, An Idea with Muhammad Yunus

A conversation with Nobel Laureate Muhammad Yunus on his breakthrough idea to transform society.

This session is open to the reporting press

Interactive Session

Puzzle of Art

“Imagination is more important than knowledge.”

-- Albert Einstein

Japanese-American artist Drue Kataoka illuminates creative ways to view the puzzle of today's complex world.

Exhibit

Art Walk

Led by the artists featured in the art exhibition in the Congress Centre, this guided tour offers an overview of the exhibition and explores the role of traditions in contemporary art.

Please meet at the Arts and Culture Lounge on the Promenade level of the Congress Centre.

Interactive Session

The Values Context

What generational, societal and moral concerns are driving public debates worldwide?

Dimensions to be addressed:

- Challenging the authority of traditional institutions
- Identifying transnational values
- Providing a moral compass for individuals

Interactive Session

The Global Growth Context

What policies, sectors and countries will drive global growth in 2012?

Dimensions to be addressed:

- Trillion dollar growth trends
- Consumers and geographies that drive demand
- Surprising success stories

Interactive Session

The Natural Resource Context

How are integrated models of resource management tackling water, food, mineral and energy challenges?

Dimensions to be addressed:

- Cross-sectoral collaboration and global value chains
- Data and modelling demands

Interactive Session

7 Billion and Counting: Dividend or Disaster?

What are the social, environmental and economic implications of the world's population growth?

Dimensions to be addressed:

- The historical context and current trends
- Resource challenges
- Reproductive health policies
- The role of scientific and technological innovation

Interactive Session

The New Context in Latin America

What critical economic, political and societal issues are defining the new context for decision-makers in Latin America?

Dimensions to be addressed:

- Sustaining growth in the face of inflationary pressures
- Managing the potential and peril of resource wealth
- Addressing societal concerns

Beta Zone

The Mind and the Machine

What can the latest discoveries in neuroscience and brain technologies reveal about the human mind and how it functions, and about building intelligent machines?

IdeasLab

Managing Complexity with the Santa Fe Institute

How can the latest research in complex systems enhance resilience and performance?

Discover and debate:

- Idea 1: Complexity economics to understand economic systems
- Idea 2: Networks to model biological systems
- Idea 3: Diversity to create better groups and societies
- Idea 4: Biological models for software security

Interactive Session

Global Risk 2012: The Dark Side of Connectivity

The emergence of technology as a force in geopolitics and connectivity as an element of national security forces a rethinking of related global risks.

This session explores possible contingencies as highlighted in the *Global Risks 2012* report.

This session is open to the reporting press

Interactive Session

The Global Business Context

What are the strategic, organizational and operational issues reshaping how businesses operate worldwide?

This session is open to the reporting press

Workshop

Rethinking Risks and Incentives

How can organizations maximize performance while ensuring responsible risk-taking?

Dimensions to be addressed:

- Redesigning reward structures
- Changing individual behaviour
- Re-professionalizing management

One-on-One

An Insight, An Idea with Ahmed Zewail

This session is open to the reporting press

Interactive Session

The Architecture of Change

"The materials of city planning are sky, space, trees, steel and cement in that order and in that hierarchy."

-- Le Corbusier

Mexican architect Enrique Norten reveals how sustainable architecture can be a catalyst for community development.

Buffet

Opening Buffet

Brainstorming Session

World Economic Brainstorming: What Is the Role of Business in Society?

The role of business in society remains a source of great debate. Join business leaders, the Forum's Global Shapers and Global Agenda Council Members in this brainstorming to explore three facets of this critical issue:

- How has the Great Recession fundamentally changed societal expectations?
- Who are the key stakeholders and what do they value most in this new context?
- How can business ensure its social licence to operate for the future?

One-on-One

An Insight, An Idea with Daniel Goleman

A conversation with psychologist and emotional intelligence expert Daniel Goleman on his breakthrough idea that could transform your life.

This session is open to the reporting press

Beta Zone

A Glimpse of Life in Megacities

"The more people there are, the less one individual matters."

-- Isaac Asimov

German photographer Michael Wolf questions notions of growth, individuality and anonymity in a crowded global metropolis.

Interactive Session

The Future of Human Capital

What societal, structural and technological changes are reshaping human capital worldwide?

Dimensions to be addressed:

- Structural versus cyclical unemployment
- Shifting generational expectations
- The impact of technology on labour markets

Interactive Session

The Sustainability Context

What economic and environmental challenges are driving resource-constrained approaches to quality growth?

Dimensions to be addressed:

- The impact of Durban climate negotiations
- Planetary limits to unconstrained growth
- Sustainable production and consumption
- Lessons from new-growth nations

Interactive Session

The New Context in Europe

What critical economic, political and societal issues are driving decision-making in Europe?

Dimensions to be addressed:

- Confidence in Greek and Italian solutions
- The future of the Eurozone within the EU
- Emerging fault lines within Europe

Interactive Session

The New Context in East Asia

What critical economic, political and societal issues are driving decision-making in East Asia?

Dimensions to be addressed:

- The impact of major natural disasters
- Regional competitiveness and cooperation
- The changing influence of the US and China

Interactive Session

The Global Development Context

What societal needs, economic shifts and political priorities are reshaping development agendas around the globe?

Dimensions to be addressed:

- Combining green and development agendas
- Rethinking the role of business

Interactive Session

Historic Complexity: How Did We Get Here?

How well understood are the history and change that have led to today's complex society?

Dimensions to be addressed:

- Contemplating "big history"
- Dissecting war and conflict
- Considering technological inventions and disruptions
- Reflecting on the origins of modern finance

Interactive Session

Global Risk 2012: The Seeds of Dystopia

The realization that many historical indicators of economic and societal well-being are regressing requires a rethinking of related global risks.

This session explores possible contingencies as highlighted in the *Global Risks 2012* report.

This session is open to the reporting press

WorkStudio

When Consumers Become Innovators

How are informed and connected consumers reshaping product and service innovation?

Dimensions to be addressed:

- Innovation from the consumer's vantage point
- Collaborative strategies with staying power

One-on-One

An Insight, An Idea with Sylvia Earle

A conversation with ocean explorer Sylvia Earle on her breakthrough idea to transform our planet.

This session is open to the reporting press

Beta Zone

Critical Design

"Consumption is the sole end and purpose of all production."

-- Adam Smith

Curator Paola Antonelli introduces the satirical style of Critical Design, whose aim is to provoke debate on the contradictions of a consumer culture and the consequence of technological innovation.

Interactive Session

Compensation and Performance

How can corporate compensation and performance be realigned?

Dimensions to be addressed:

- Learning from the financial crisis
- Redefining the role of the board on compensation
- Considering emerging new norms

Interactive Session

Powerful Storytelling

How can storytelling inspire transformation through moving narration?

Interactive Session

The Technology Context

What emerging technologies and innovations are reshaping value chains and business models?

Dimensions to be addressed:

- The trends of disruption
- Geographic and sectoral catalysts
- Cross-industry implications

Interactive Session

The Future of Economics

What major changes in theory and in practice are driving the rehabilitation of economics?

Dimensions to be addressed:

- The policy and forecasting failures of the past 20 years
- The influence of behavioural and cognitive science
- The impact of the Internet

Interactive Session

The New Context in Africa

What critical economic, political and societal issues are defining the new context for decision-makers in Africa?

Dimensions to be addressed:

- Developments in South-South relations
- The impact of global economic uncertainty
- Commodity price volatility and inflation

Interactive Session

The New Context in the Arab World

What critical economic, political and societal issues are driving decision-making in the Arab world?

Dimensions to be addressed:

- The hard lessons from Tunisia, Egypt and Libya
- Political versus economic reform
- The regional influence of Islamist parties
- Generational expectations and realities

Interactive Session

Risks in the Global Supply Chain

From Japan to Thailand, the vulnerability with concentrating key elements of a global supply chain is readily apparent.

This session examines risk management and risk resiliency in this new context, and builds on a related initiative of the Risk Response Network.

This session is open to the reporting press

IdeasLab

Transformations in Medical Science with the Massachusetts Institute of Technology

How is the convergence of life sciences, physical sciences and engineering redefining models of discovery and collaboration?

Discover and debate:

Idea 1: An understanding of human biology and brain disease

Idea 2: Imaging technologies to understand the human brain

Idea 3: Machines that mimic human performance

IdeasLab

Decoding Data with Brown University

How are new methods to understand data generating breakthrough insights, from history to health?

Discover and debate:

Idea 1: Fusing data and models to address global challenges

Idea 2: Retooling biology to determine patterns in biological evolution

Idea 3: Leveraging data to realize the economic potential of archaeology

Idea 4: Using data and neurotechnologies to cure brain disorders

One-on-One

An Insight, An Idea with Murray Gell-Man

A conversation with physicist and Nobel Laureate Murray Gell-Man on his breakthrough idea that could transform our understanding of the universe.

This session is open to the reporting press

Reception

Opening Reception

Opening Plenary

Opening of the Annual Meeting 2012

Simultaneous interpretation in all languages

This session is open to the reporting press.

Plenary Session

Crystal Award Ceremony

The World Economic Forum's Crystal Award honours artists who use their art to improve the state of the world.

Join the session to recognize this year's award winners.

Simultaneous interpretation in all languages

This session is open to the reporting press

Interactive Dinner Session

Economics for the 21st Century

How will economic thinking evolve in the 21st century?

Interactive Dinner Session

Unconventional Leadership

What can conventional leaders learn from the unconventional leaders of the 21st century?

Interactive Dinner Session

What Is Your Social Network Status?

How do individuals evaluate and improve their social network status?

Interactive Dinner Session

What You Need to Know about Cancer

"The part can never be well unless the whole is well."

-- Plato

What are the myths and truths about cancer?

Interactive Dinner Session

From IQ to EQ

In an era of abundant information, why is emotional intelligence the key to great transformations?

Interactive Dinner Session

Controversial Science

What scientific discoveries will radically change our lives in the coming decade?

Interactive Dinner Session

Engineering Creativity

"Creativity involves breaking out of established patterns in order to look at things in a different way."

-- Edward de Bono

How will the art and science of creativity change in a century of engineering ourselves?

Interactive Dinner Session

Is This Truly the Asian Century?

If Asia is expected to lead in world affairs, what are the new models it will introduce to the rest of the world?

Interactive Dinner Session

History in the Making

What lessons from the last century will ensure a better 21st century if properly learned?

Interactive Dinner Session

Exploring the Arctic Frontier

What promises and perils lie ahead for one of the planet's last frontiers?

Thursday 26 January

One-on-One

An Insight, An Idea with Michael E. Porter

A conversation with strategy expert Michael E. Porter on his breakthrough idea to transform the role of business in society.

Interactive Session

Other Faces of Leadership

"A 'no' uttered from the deepest conviction is better than a 'yes' merely uttered to please, or worse, to avoid trouble."

-- Mohandas Gandhi

Portrait photographer Platon unveils powerful images of leadership from civil society in Egypt, Myanmar and Russia.

Beta Zone

Artwork through Network

How is social media disrupting the art world?

Dimensions to be addressed:

- Egalitarian exhibitions
- Virtual collaboration
- Crowdsourced funding

Interactive Session

A Smart Growth Solution

How can technological advances drive economic growth and employment?

Dimensions to be addressed:

- Integrating breakthroughs into markets
- Creating enabling innovation environments
- Examining the consequences of the failure to respond

Interactive Session

The New Business Mindset

What critical societal, stakeholder and regulatory concerns are reshaping the mindset of business?

Dimensions to be addressed:

- Aligning short-term interests and long-term goals
- Incentivizing responsible conduct
- Understanding the changing nature of corporate ownership

Interactive Session

Pain and Gain: Prosperity with Austerity?

How will economies achieve sustainable employment growth in an era of consumer deleveraging and fiscal austerity?

Dimensions to be addressed:

- Identifying structural versus cyclical remedies
- Examining the future of public sector employment
- Reshaping social protection systems
- Rethinking the role of infrastructure development

Interactive Session

Ensuring Food Security

How are new models of collaboration and innovation driving investment in food and nutrition security?

Interactive Session

Transformations in Manufacturing

How can the manufacturing sector transform growth and employment?

Dimensions to be addressed:

- The effect of industrial policies
- The potential of advanced manufacturing
- Emerging manufacturing hot spots

Interactive Session

Russia Outlook

What will the political, social and economic landscape for Russia in 2012 be?

Dimensions to be addressed:

- Assessing the prospects for political and financial reforms
- Fostering innovation and entrepreneurship
- Strengthening institutions and the business environment

IdeasLab

Intelligent Environments with Carnegie Mellon University

How are machines creating new models to understand context and how are they creating an intelligent environment?

TV Debate

Putting China's Trillions to Work

With the global community turning increasingly to China as the lender of last resort, how can China best deploy its massive current account surplus and private capital without triggering a backlash at home or abroad?

In partnership with the World Economic Forum, CCTV hosts this debate on the role of China's capital abroad.

Simultaneous interpretation in English and Mandarin Chinese

As this is a televised debate, please arrive 15 minutes before the start of the session. The door will be closed at the scheduled time. This session is on the record, open to reporting press and broadcast on television.

WorkStudio

Leading under Pressure

How can leaders make better decisions under pressure?

Dimensions to be addressed:

- Gaining insights from successful leaders
- Exploring the impact of high stake, high pressure environments on decision-making
- Overcoming decision paralysis

One-on-One

An Insight, An Idea with Michael Spence

A conversation with economist and Nobel Laureate Michael Spence on his breakthrough idea for the 21st century.

This session is open to the reporting press

Interactive Session

Engaging the Community with Music

"Music doesn't lie. If there is something to be changed in this world, then it can only happen through music."

-- Jimi Hendrix

Japanese American violinist and Crystal Award winner Midori changes lives around the world with the power of music.

Plenary Session

Africa -- From Transition to Transformation

As the region's political and economic evolution accelerates, what leadership and governance models will meet the people's expectations for the future?

Dimensions to be addressed:

- Strengthening governance systems
- Investing in commodity wealth long term
- Fostering stronger national and regional identities

Simultaneous interpretation in all languages

This session is open to the reporting press

One-on-One

An Insight, An Idea with Yasuchika Hasegawa

A conversation with Annual Meeting Co-Chair Yasuchika Hasegawa on his breakthrough idea for the 21st century.

This session is open to the reporting press

Interactive Session

Rethinking Islam in Politics

The influence of political Islam on state governance is both rising and wide-ranging. What ideological and organizational models are exerting the greatest influence today?

Exhibit

Art Walk

Led by the artists featured in the art exhibition in the Congress Centre, this guided tour offers an overview of the exhibition and explores the role of traditions in contemporary art.

Please meet at the Arts and Culture Lounge on the Promenade level of the Congress Centre.

Interactive Session

Responsible Leadership in Times of Crisis

In an era of rapid change and complex crises, leaders need to be able to make bold decisions quickly. Yet they often struggle to take the action needed to tackle economic, political and social issues, allowing their judgement to be clouded by short-term policies aimed at winning elections.

- How can decision-makers be motivated to lead rather than follow the consensus?
- With cronyism and corruption holding back growth, what can be done to improve the way leadership works?
- How will social media change leadership in the future?
- Should the media be held more accountable for their influence on leaders?

Simultaneous interpretation in English and German

Interactive Lunch Session

Maximizing Infrastructure Returns

How are emerging economies maximizing the social and economic returns from infrastructure?

Dimensions to be addressed:

- Tackling over- and under-investment challenges
- Enhancing public-private coordination and risk-sharing
- Prioritizing through life-cycle assessments

Interactive Lunch Session

Emerging Technologies and Ethical Dilemmas

What ethical issues do emerging technologies and their applications raise for humanity?

Dimensions to be addressed:

- Genetic information and privacy
- Bio-engineering: from artificial blood to organs
- Cognition-enhancing drugs

Interactive Lunch Session

Fostering Intrapreneurship

How do large organizations cultivate and maintain an entrepreneurial edge?

Dimensions to be addressed:

- Rethinking culture and incentive mechanisms
- Reconnecting with the labour force
- Examining the scalability of entrepreneurial structures

Interactive Lunch Session

The Olympic Games: More than a Medal

In the final countdown to London 2012, what winning models for driving sustainable economic growth can be drawn from the Olympic Games?

Dimensions to be addressed:

- Defining success for London 2012
- Aligning public policy with corporate interests
- Driving new product and service innovation
- Determining the long-term social and economic impact of the Games

Interactive Lunch Session

New Models for Ageing Societies

How can strong foundations be put in place now to smooth the transition to an ageing society?

Dimensions to be addressed:

- Examining the changing composition of workforces, consumers and voters
- Remodelling healthcare and pension systems
- Redesigning urban and living environments

Interactive Lunch Session

Connecting the Americas

What new cooperation models in the Americas will promote growth and development in the region?

Dimensions to be addressed:

- Remodelling trade relations, investments and infrastructure
- Tackling poverty, unemployment and security challenges
- Developing the trans-Pacific connection: cross-regional cooperation

Interactive Lunch Session

A Nordic Model for the World

How can the Nordic model be adapted globally to spur growth and employment?

Dimensions to be addressed:

- Fiscal consolidation and strategic investments
- Banking system reform in the wake of crises
- Relations between employers and labour unions

Interactive Lunch Session

US Competitiveness: A Wake-up Call

How should the US reaffirm its global competitiveness?

Join Michael Porter for a presentation and discussion on key findings from a breakthrough study on US competitiveness.

TV Debate

The Implications of the Arab Spring

How is the Arab Spring impacting economic and political relations across the region and globally?

In partnership with the World Economic Forum, Al Arabiya hosts this live debate on the future of the Arab world.

Simultaneous interpretation in English and Arabic

As this is a televised debate, please arrive 15 minutes before the start of the session. The door will be closed at the scheduled time. This session is on the record, open to reporting press and broadcast on television.

One-on-One

An Insight, An Idea with H.W. Brands

A conversation with political historian H.W. Brands on his breakthrough idea for the 21st century.

This session is open to the reporting press

Beta Zone

Deep-sea Discovery

Deep-sea diving record-holder Sylvia Earle unveils the treasures and tragedies hidden in the depths of the ocean.

Interactive Session

Learning from the Frontier

How are emerging markets reshaping technologies and business models?

Dimensions to be addressed:

- Examining the role of innovation hotspots
- Enabling and scaling frugal innovation
- Translating and adapting innovation

Interactive Session

Adapting to Climate Risk

How are communities, companies and countries adapting to the risks presented by climate change?

Dimensions to be addressed:

- Examining the impact of extreme weather events
- Weathering chronic floods and droughts
- Creating resilient infrastructure

This session is open to the reporting press

Interactive Session

Art and Inequality: Revealing the Cracks

How does art reflect social inequality?

Dimensions to be addressed:

- Foreshadowing political upheaval
- Revealing poverty and exposing intolerance
- Democratizing art

Interactive Session

Reshaping Healthcare Models

How can businesses and governments work together to improve the health of citizens in a more cost-effective manner?

Dimensions to be addressed:

- Identifying new modes of healthcare delivery and funding models
- Shifting investment and attention from treatment to prevention
- Turning fiscal crises into opportunities for innovation

Interactive Session

The New Context in China

What critical economic, political and societal issues are defining the new context for decision-makers in China?

Dimensions to be addressed:

- Emerging Chinese consumers
- Risks to domestic economic reform
- Social transformations

Simultaneous interpretation in English and Mandarin Chinese

Interactive Session

Davos Debate on Globalization

Has globalization finally reached its economic and political limits?

Interactive Session

Rebuilding Europe

In the wake of its structural and political challenges, what will the future form of Europe take?

Dimensions to be addressed:

- Rethinking the role of the European Commission and Council
- Ensuring cohesiveness in a two-speed Europe

Workshop

Employment for Growth: One Challenge, Six Solutions

What bold ideas and actions can spur employment and economic growth?

Dimensions to be addressed:

- Engaging youth
- Mining the experience of the mature workforce
- Revitalizing education and training
- Creating new businesses
- Highlighting entrepreneurship and innovation
- Mobilizing skills and talent

One-on-One

An Insight, An Idea with Kishore Mahbubani

A conversation with diplomat and author Kishore Mahbubani on his breakthrough idea for the 21st century.

This session is open to the reporting press

Interactive Session

Songs of Hope

“Music expresses that which cannot be said and on which it is impossible to be silent.”

-- Victor Hugo

South African singer and Crystal Award winner Yvonne Chaka Chaka empowers communities in the fight against diseases and poverty.

Interactive Session

The Coming Great Shift

How will an anticipated rebalancing of the global economy reshape growth models across export-driven and consumption-driven economies?

Dimensions to be addressed:

- Changing competitive advantages
- Integrating the global resource market
- Creating enabling policy environments

Interactive Session

The Education-Entrepreneurship-Employment Nexus

What new education models will address supply and demand gaps in dynamic talent markets?

Dimensions to be addressed:

- Understanding the future demand for labour
- Fostering entrepreneurial education
- Reinventing curricula to fill the talent gap

Interactive Session

The Ocean Solution

With the health of mankind closely linked to the health of oceans, how can growth and development be reconciled with conservation?

Dimensions to be addressed:

- Measuring and benchmarking ocean health
- Promoting sustainable business practices
- Fostering global cooperation

Beta Zone

Human Network Dynamics

How is big data being used to uncover individual and collective human dynamics?

Dimensions to be addressed:

- New measurement paradigms
- Patterns of individual and collective human behaviour
- The role of diversity and outliers
- Societal impact

Interactive Session

Risks in a Hyperconnected World

Incidents from digital crime to massive incidents of data theft are increasing significantly, with major political, social and economic implications.

This session examines risk management and risk resiliency in this new context and builds from a related initiative of the Risk Response Network and the Information Technology Partnership community.

This session is open to the reporting press

Interactive Session

Complexity and Crisis: The Case of Japan

On 11 March 2011, Japan experienced a sequence of natural disasters of unprecedented scale, triggering its biggest nuclear crisis. Former Prime Minister Naoto Kan reflects on his experience confronting the most challenging and complex crisis to strike Japan in its post-war history.

Simultaneous interpretation in English and Japanese

Interactive Session

Forging Ahead: The United States in 2012

With partisanship worsening despite the record-low approval rate of politicians, what can the United States realistically accomplish with respect to the country's domestic and international priorities in 2012?

Dimensions to be addressed:

- Political and economic realities outside the Beltway
- Potential major issues for the 2012 Presidential race

TV Debate

AP Debate on Democracy

Are the democratic institutions of the 20th century fit for the 21st?

This session is open to the reporting press.

IdeasLab

Hyperconnectivity -- Harvesting Globalization and Limiting Systemic Risk with Oxford University

In today's hyperconnected world, what collaborative models are emerging to solve global issues?

Discover and debate:

- Idea 1: Hyperconnectivity, creativity and collapse
- Idea 2: Pandemics - More connection, more risk?
- Idea 3: Supply Chain - Building resilience, mitigating risk
- Idea 4: Data deluge and citizen science
- Idea 5: Governance for a complex world

WorkStudio

Liberation Arts and Community Engagement

"The key to growth is the introduction of higher dimensions of consciousness into our awareness."

-- Lao Tzu

How can theatre techniques be applied to sow the seeds of sustainable transformation in our communities?

Workshop

Remodelling Europe

What is the future of the European Union and how will employment, growth and society at large be impacted?

Dimensions to be addressed:

- The political economy of the Union
- The financial transaction tax and banking system stability
- A redesign of the welfare state
- The role of international cooperation

Interactive Session

SOLO - Bach Suites Exhibited

"A painter paints pictures on canvas. But musicians paint their pictures on silence."

-- Leopold Stokowski

In the first of two performances, renowned French cellist Augustin Maurs changes the way we experience music by playing the suites of Bach in a pitch-dark room.

Interactive Session

Connections through Culture

"Art should cause violence to be set aside. And it is only art that can accomplish this." -- Leo Tolstoy

Music educator Nigel Osborne looks to arts and culture to create new opportunities for dialogue.

Exhibit

Art Walk

Led by the artists featured in the art exhibition in the Congress Centre, this guided tour offers an overview of the exhibition and explores the role of traditions in contemporary art.

Please meet at the Arts and Culture Lounge on the Promenade level of the Congress Centre.

Interactive Session

Averting a Lost Generation

How can the current generation of young people reach their full potential despite the economic challenges ahead?

Dimensions to be addressed:

- Understanding the potential of the next generation
- Tackling the youth employment crisis
- Investigating the role of the "demographic dividend"

This session is open to the reporting press.

Reception

Summer Davos in Tianjin Reception

Interactive Dinner Session

The Investment Heatmap 2012

In this interactive simulation, explore how entrepreneurs and corporations can attract scarce financial and human capital to stimulate growth.

Dimensions to be addressed:

- The most attractive industry sectors
- Corporate structures for growth and innovation
- The implications for entrepreneurs and large multinational firms

Interactive Dinner Session

Revitalizing Art

How can the arts help communities recover from tragedy and regain hope?

Interactive Dinner Session

Deans Dinner

How are new forms of collaboration among universities around the world shaping the leaders of tomorrow?

Interactive Dinner Session

Experiencing the Extreme

What do experiences in the extreme teach us about human nature?

Interactive Dinner Session

The New European Identity

From the Dark Ages to the Renaissance, from the Cold War to regional integration, Europe has time and again reinvented itself. What will emerge as the European identity in the 21st century?

Interactive Dinner Session

Shared Opportunities for Africa's Future

How will Africa's leaders achieve quality growth and shared opportunities for the continent's youth?

Interactive Dinner Session

Managing Chaos

How can the emerging science of complexity help foster creativity while managing chaos?

Interactive Dinner Session

The Story of an Author

Join Paulo Coelho to find out how the relationship between author and reader is evolving and transforming the art of storytelling.

Interactive Dinner Session

Great Transformations in China

What five key domestic or global transformations will most impact China in 2012?

Friday 27 January

One-on-One

An Insight, An Idea with Thomas Friedman

A conversation with columnist and author Thomas Friedman on his breakthrough idea for the 21st century.

This session is open to the reporting press

Interactive Session

Effective Growth Models

What are the most effective economic growth and development models to pursue?

Dimensions to be addressed:

- Primary, manufacturing and service sectors
- The optimal product and skills mix
- Social protection and the redistribution of wealth

Interactive Session

Overcoming Organizational Boundaries

How can businesses mobilize people, ideas and resources beyond their traditional boundaries?

Dimensions to be addressed:

- Creating an innovative organizational culture
- Fostering intergenerational leadership and communication
- Broadening the ecosystems of internal and external collaboration
- Promoting organizational flexibility and adaptability

Beta Zone

Art and Innovation

How can art stimulate creativity and promote a culture of innovation?

Dimensions to be addressed:

- Exploring education beyond books
- Injecting imagination into the workplace
- Rethinking museums as R&D centres

Interactive Session

Managing Resource Wealth

How can access to natural resources be improved in and across countries and generations?

Dimensions to be addressed:

- Addressing geopolitical implications
- Improving value for host countries and local communities
- Tackling scarcity through efficiency

Interactive Session

China's Economic Outlook

Why is there pessimism in China when its economy is forecast to grow more than 9% in 2012?

Interactive Session

From Revolution to Evolution: Governance in North Africa

Libya, Tunisia and Egypt are in the midst of profound political, economic and societal change. How are the governance models in each country evolving, and towards what ultimate goals?

Interactive Session

What If Iran Develops a Nuclear Weapon?

How would the region and the rest of the world respond to the news that Iran had successfully developed a nuclear weapon?

This session is open to the reporting press

IdeasLab

From Concept to Commerce with Rensselaer Polytechnic Institute

How can the synergy of nature and nanotechnology transform industries and impact society?

Discover and debate:

Idea 1: The constellation approach for discovery and innovation

Idea 2: The integration of nature and nanotechnology to create safe and responsive materials

Idea 3: The role of social networks in influencing commercialization

Idea 4: The convergence of smart and adaptive nanosystems

IdeasLab

Future Science with Nature Magazine

What recent breakthroughs in science will transform the world?

Discover and debate:

Idea 1: The role of human influence in natural disasters

Idea 2: The influence of the rural and urban environment on human stress

Idea 3: Biointegrated and flexible electronics

Idea 4: The accelerating expansion of the universe

WorkStudio

Governing in a Hyperconnected World

How can government and business manage hyperconnectivity more effectively?

Dimensions to be addressed:

- Addressing emerging global challenges
- Redesigning governance models for global coordination

One-on-One

An Insight, An Idea with Mehmet Oz

A conversation with health expert Mehmet Oz on his breakthrough idea on wellness.

This session is open to the reporting press

Interactive Session

New Models from Ancient China

How would a revival of classical Chinese thought change the course of modern China?

Beta Zone

The Arctic in 2050

Geographer Laurence C. Smith uncovers how four global forces -- demographics, resource demand, globalization and climate change -- are radically reshaping the Arctic.

Plenary Session

The Future of the Eurozone

How will the Eurozone economies emerge from the euro crisis?

Simultaneous interpretation in all languages

This session is open to the reporting press

One-on-One

An Insight, An Idea with Sendhil Mullainathan

A conversation with behavioural economist Sendhil Mullainathan on his breakthrough idea on decision-making.

This session is open to the reporting press

One-on-One

An Insight, An Idea with David Agus

A conversation with medical expert David Agus on his breakthrough idea on illness.

This session is open to the reporting press

Exhibit

Art Walk

Led by the artists featured in the art exhibition in the Congress Centre, this guided tour offers an overview of the exhibition and explores the role of traditions in contemporary art.

Please meet at the Arts and Culture Lounge on the Promenade level of the Congress Centre.

Interactive Session

A Day without Space Technology

Satellites play an increasingly important role both in society and the global economy. Industries from entertainment to communications have thrived thanks to space technology, while GPS capability is widely used by diverse organizations, including emergency services and military departments.

- What would happen if the use of satellites were lost for a day, or longer?
- What technological advances are needed to make further progress in space?
- How can space technology help manage disasters and conflicts?
- What future challenges are in store for the exploration of space?

Simultaneous interpretation in English and German

Interactive Lunch Session

Creating Shared Value

How are innovative businesses combining economic and social considerations for lasting success?

Dimensions to be addressed:

- Leveraging corporate value chains
- Building investment readiness of social ventures
- Creating enabling policy environments

Interactive Lunch Session

Meeting the Diversity Challenge

How do leading organizations realize the full potential of a diverse workforce?

Dimensions to be addressed:

- Identifying the opportunities and challenges of diversity
- Embedding diversity in leadership paradigms
- Fostering intergenerational exchange

Interactive Lunch Session

Financing Competitiveness

How should financial flows be directed into long-term competitiveness and employment growth?

Dimensions to be addressed:

- Reconsidering the merits of industrial policy
- Learning from emerging economies
- Transitioning from subsidies to smart incentives

Interactive Lunch Session

Rebuilding States

What models and partnerships deliver stability, growth and employment in fragile states?

Dimensions to be addressed:

- The youth bulge and job creation
- New models for private sector engagement
- Innovations in institutional architecture

Interactive Lunch Session

From Social Protection to Social Empowerment

How can social protection be transformed into an opportunity for social empowerment, development and growth?

Dimensions to be addressed:

- The role of social protection in the economic recovery
- Innovative and transferable social protection models
- From assisting the poor to managing vulnerability

Interactive Lunch Session

Shaping Agendas -- The Role of the Millennial Generation

How is today's youth shaping the social and environmental agendas around the world?

Dimensions to be addressed:

- The NGO landscape: young people versus old models
- Digital activism: new tools, new strategies
- Ethical consumption: values for sale?

Interactive Lunch Session

Mercurial Markets: Containing Commodity Price Volatility

What long-term structural changes are needed to manage near-term volatility in global commodities?

Dimensions to be addressed:

- Examining the impact of speculation and investment vehicles
- Rethinking the role of commodity markets
- Mitigating economic and social implications

Interactive Lunch Session

Innovative Development Models

How can innovative development models be promoted, replicated and scaled?

Dimensions to be addressed:

- Looking back and beyond the Global Fund's 10th anniversary
- Fostering global cooperation in science and technology
- Strengthening private sector engagement

Interactive Lunch Session

"Publicness" in the Information Age

How is growing "publicness" in the information age impacting individuals, businesses and societies?

Dimensions to be addressed:

- Shifting norms and behaviours: self-broadcasting societies
- Shifting power equations: informed and connected citizens
- Shifting governance frameworks: protecting publicness

Interactive Lunch Session

The Future of the Fourth Estate

With old structures and business models in decline, how can the media reinforce its role as the "societal watchdog"?

Dimensions to be addressed:

- Rethinking the role of media in society
- Redesigning ownership and revenue models
- Identifying new content models, from creation to curation

Interactive Lunch Session

Euro, Dollar, Yuan Uncertainties

What is the future of the international monetary system, and what do the various scenarios mean for the world at large?

Dimensions to be addressed:

- The evolution of the euro and US dollar
- The internationalization of the yuan
- The role of international institutions and the G20
- The diversification of foreign exchange reserves

Interactive Lunch Session

Africa's Frontier Markets

How will Africa unlock the potential of its frontier markets in the face of political uncertainty and resource constraints?

Dimensions to be addressed:

- Managing resource wealth
- De-risking and diversifying value chains for financing
- Attracting investment to soft and hard infrastructure

TV Debate

Big Banks: Cure or Curse for the Global Economy?

From compensation to credit, the fault line between the banking industry and the rest of society continues to widen. Are the world's biggest banks a greater problem than solution to the global recovery?

In partnership with the World Economic Forum, Bloomberg Television hosts this debate on the role of banks.

As this is a televised debate, please arrive 15 minutes before the start of the session. The door will be closed at the scheduled time. This session is on the record, open to reporting press and broadcast on television.

One-on-One

An Insight, An Idea with Karen Armstrong

A conversation with comparative religion expert, Karen Armstrong, on her breakthrough idea on religious co-existence.

This session is open to the reporting press

Beta Zone

Street Art: In Your Face

"Small acts, when multiplied by millions of people, can transform the world."

-- Howard Zinn

French street artist JR makes the world his gallery to change social norms.

Interactive Session

Building Trust

When addressing complex, long-term challenges, what effective means best build the trust and support of key stakeholders?

Interactive Session

Art and Soft Power: Winning Arts and Minds

How do cultural legacies translate into soft power in a globalized world?

Dimensions to be addressed:

- Influential ideology
- Iconic architecture

Interactive Session

Reshaping Green Agendas

How are new players and partnerships reshaping green agendas worldwide?

Dimensions to be addressed:

- Tackling "green fatigue" in advanced economies
- Increasing business investment in sustainability
- Making national plans in emerging markets greener

Interactive Session

Ending Energy Poverty

How can access to affordable and sustainable energy unlock development potentials across all segments of society?

Dimensions to be addressed:

- Increasing the development potential of energy access for all
- Accelerating private sector investment
- Fostering public-private partnerships

Interactive Session

The Globalization of Non-communicable Diseases

What approaches can reverse the spread of non-communicable diseases (NCDs) that today account for more than 60% of all deaths?

Dimensions to be addressed:

- The economic burden of NCDs
- Private sector engagement
- A coordinated public-private response

This session is open to the reporting press

Interactive Session

ASEAN: Collaboration through Connectivity

How realistic is ASEAN's goal to build a single market by 2015, given greater international economic and geopolitical volatility?

Dimensions to be addressed:

- Examining South Asian leadership perspectives
- Balancing domestic and regional reforms
- Countering corruption and illicit trade

Interactive Session

India's Tall Ambitions

How will India deliver inclusive growth to 1.2 billion people experiencing development at different speeds?

Dimensions to be addressed:

- Achieving effective governance at the central and state levels
- Educating and training 500 million youth
- Promoting Indian models of democratic capitalism

IdeasLab

New Models of Healthcare with the National University of Singapore

How can understanding health in developing countries facilitate new healthcare models?

Discover and debate:

- Idea 1: Ethnic differences in cancer behaviour and response
- Idea 2: The eye as a window to understanding heart disease and stroke
- Idea 3: The effect of the prenatal environment on obesity and diabetes
- Idea 4: Body sensor networks for future healthcare

WorkStudio

Overcoming the Youth Employment Challenge

How can business and government jointly accelerate youth's access to productive work and career development?

Dimensions to be addressed:

- Work readiness and entrepreneurship training to empower youth
- Youth and talent mobility
- Innovations in education for work
- Successful private sector approaches

One-on-One

An Insight, An Idea with James Gleick

This session is open to the reporting press

Interactive Session

Overcoming Religious Tensions in Europe

True religious faith cannot be reconciled with xenophobia and racism, yet it is often used as a justification for both. Although people of many different religions live together in Europe, they often have difficulty understanding each other.

- How can people's understanding of different religions in Europe be improved?
- How important is awareness of one's own religious identity?
- To what extent is increased interaction between people of different religions an effective measure against xenophobia and racism?
- What is the role of religious fundamentalism in this context?

Simultaneous interpretation in English and German

Beta Zone

Digital Design: Breaking Boundaries in the Physical World

Inventor Neil Gershenfeld explores the implications of providing digital fabrication tools to the masses, creating micro-ecosystems within communities and a new model for education, business and development.

Interactive Session

Modern Artisan

"It is not the language of painters but the language of nature which one should listen to ..."

-- Vincent van Gogh

Dutch artist Claudy Jongstra takes a unique approach to connect nature and contemporary art through traditional craftsmanship.

Interactive Session

Corruption and Transparency

What new and effective models can improve transparency and reduce corruption?

Dimensions to be addressed:

- Levelling the playing field
- Monitoring and rewarding tangible results
- Scaling successful partnership models

Interactive Session

From Data to Decisions

How are new approaches to data intelligence transforming decision-making?

Dimensions to be addressed:

- Redesigning the operational context of organizations
- Navigating a sea of data
- Getting from data to decisions

Interactive Session

Rio+20

How can the Rio+20 Summit deliver an implementable agenda for sustainability and development?

Dimensions to be addressed:

- Rethinking models of collaboration
- Fostering change in international arrangements

TV Debate

Can Emerging Markets Deliver Global Growth?

With Europe and the United States mired in prolonged austerity, can consumption and investment from emerging markets drive growth worldwide?

In partnership with the World Economic Forum, CNN hosts this debate on emerging economies.

As this is a televised debate, please arrive 15 minutes before the start of the session. The door will be closed at the scheduled time. This session is on the record, open to reporting press and broadcast on television.

Interactive Session

Frontier Risks: What If All Known Antibiotics Lost Their Effectiveness?

How could such a scenario occur? What would it mean and how would it play out?

This session is open to the reporting press

Interactive Session

Women as the Way Forward

Imagine if half the world's population were to reach its full potential. How would this advance progress on economic, societal and political issues?

Dimensions to be addressed:

- The girl effect and the graduate effect
- Demographic challenges and societal change
- New values and models of leadership
- Interventions to close gender gaps

IdeasLab

New Leadership Models from China with the China Europe International Business School (CEIBS)

How will China introduce new models that impact the world?

Discover and debate:

Idea 1: Examining the Chinese economy in the world: a driver or leader?

Idea 2: Future of corporate risk in China

Idea 3: Managing workforce diversity and collective creativity

Idea 4: Assessing talent in China: famine among abundance

One-on-One

An Insight, An Idea with Christopher Pissarides

A conversation with economist and Nobel Laureate Christopher Pissarides on his breakthrough idea on employment.

This session is open to the reporting press

Beta Zone

Waste Land

"A nation's culture resides in the hearts and in the soul of its people."

-- Mohandas Gandhi

Brazilian artist Vik Muniz demonstrates the transformative power of art using garbage to uncover the social barriers of his native city, Rio de Janeiro.

Interactive Session

SOLO - Bach Suites Exhibited

"A painter paints pictures on canvas. But musicians paint their pictures on silence."

-- Leopold Stokowski

In the second of two performances, renowned French cellist Augustin Maurs changes the way we experience music by playing the suites of Bach in a pitch-dark room.

Plenary Session

Digital Displacement -- Myth or Reality?

How will technological innovation transform employment in the 21st century?

Simultaneous interpretation in all languages

This session is open to the reporting press.

Interactive Session

Remodelling Capitalism

As the Occupy protests that have spread around the world demonstrate, there is growing frustration with capitalism's failure to benefit the many, rather than just a few. Some argue that capitalism as it stands is an unsustainable system that puts huge strain on the environment and prompts crises that profoundly damage our societies.

- Can capitalism be fixed?
- How can the hopes and expectations of the 99% be fulfilled?
- Where are our priorities when governments bail out banks but leave citizens to struggle?

Simultaneous interpretation in English and German

Interactive Dinner Session

Leadership Legacies

What drives leaders to create a legacy that benefits society as a whole?

Interactive Dinner Session

Cultural Leaders Dinner

Art and culture are vital catalysts for improving the state of the world. Join the Cultural Leaders in Davos to discuss how art and culture are making headlines and shaping the world.

Interactive Dinner Session

New Civilizations

Are new civilizations emerging from a hyperconnected world?

Interactive Dinner Session

The New American Identity -- A Political Perspective

What will emerge as the American identity in the 21st century?

Interactive Dinner Session

Transformational Leadership

"You must be the change that you want to see in the world."

-- Mahatma Gandhi

How can better connection with oneself make one a more effective leader?

Interactive Dinner Session

Preventing Burnout

In today's "always on, always available" world, how can stress be managed more effectively and societal burnout be prevented?

Interactive Dinner Session

21st Century Ideologies

What are the major ideological shifts of the 21st century?

Interactive Dinner Session

Latin America: Transformation in a New Global Context

With a positive economic outlook and a major international role to play in 2012, how can Latin America ensure that its transformation delivers continued regional growth, helps rebalance the global economy and creates innovative models for a sustainable future?

Interactive Dinner Session

The Next Wave: Digital World

What future technologies and trends will fuse the physical and digital worlds?

Interactive Dinner Session

The State of the World with Nobel Laureates

Join Nobel Prize winners for a conversation on the state of the world and the key imperatives for 2012.

Interactive Dinner Session

The Culture of Fear

Why and how is fear present in the way we live our lives?

Saturday 28 January

Interactive Session

Jazz: A Catalyst for Creativity

"To have a great idea, have a lot of them."

-- Thomas Edison

Innovator and jazz pianist John Kao demonstrates how improvisation can unlock creativity and drive innovation.

Interactive Session

Trust and the Social Contract

How can a new social contract rebuild trust in political and business leadership?

Dimensions to be addressed:

- Redefining stakeholder roles
- Increasing accountability and participation
- Reforming taxation systems

Interactive Session

Digital Norms

How are the changing norms of the digital age creating new challenges and opportunities for business?

Dimensions to be addressed:

- Notions of privacy and property rights
- Patterns of consumer behaviour
- New questions of governance and responsibility

Interactive Session

Global Energy Outlook

How are transformations in demand and supply patterns affecting energy security around the globe?

Dimensions to be addressed:

- The implications of conflicts and power shifts
- Energy independence and interdependence after Fukushima
- The rise of renewable and unconventional energies
- The globalization of energy demand

Beta Zone

The Secrets of the Universe

What can the latest scientific discoveries uncover about the origins of our universe?

TV Debate

Tough Choices in a Time of Crisis

Be it Fukushima or Bangkok, a national catastrophe can quickly generate global shockwaves. How should a leader navigate a complex crisis that has national and international implications?

In partnership with the World Economic Forum, NHK hosts this live debate on how the globalization of risk is changing the way and speed at which leaders make decisions.

As this is a televised debate, please arrive 15 minutes before the start of the session. The door will be closed at the scheduled time. This session is on the record, open to reporting press and broadcast on television.

Simultaneous interpretation in English and Japanese

Interactive Session

Pundits, Professors and their Predictions

The world's leading opinion-shapers from the media and academia debate scenarios for 2012.

Interactive Session

The Global Science Outlook

What disciplines and discoveries in scientific research will shape the global agenda in 2012?

Dimensions to be addressed:

- Linking science and the G20: does the world need an S20?
- Addressing food, energy and resource challenges
- Determining emerging disciplines and visions for the future

IdeasLab

Future Demographics, Future Cities with Columbia University

As cities face unprecedented demographic shifts, how can urban complexity be leveraged to further societal cohesion and resilience?

Discover and debate:

- Idea 1: Reframing population health, well-being and resilience
- Idea 2: Designing cities to foster and empower intergenerational synergies
- Idea 3: Preserving urban complexity through art and artists
- Idea 4: Recovering resources to fuel urban sustainability

IdeasLab

Creative Job Creation with the Wharton School, University of Pennsylvania

In a world of lingering high-unemployment, what are the new creative models for job and growth creation in the 21st century?

Discover and debate:

- Idea 1: Addressing skill shortages and the factors that delay hiring
- Idea 2: Transforming organizations to create jobs
- Idea 3: Innovating with organizations to create jobs in emerging markets
- Idea 4: Managing risks by firms that create jobs

One-on-One

An Insight, An Idea with David Christian

A conversation with world historian David Christian on his breakthrough idea for the 21st century.

This session is open to the reporting press

Interactive Session

A Manmade History

"History is the witness that testifies to the passing of time; it illumines reality, vitalizes memory, provides guidance in daily life and brings us tidings of antiquity."

-- Cicero

British Museum Director Neil MacGregor tells the story of human progress through historical artefacts.

Plenary Session

Global Economic Outlook 2012

What trends and issues will shape the global economic order in 2012?

Simultaneous interpretation in all languages

This session is open to the reporting press.

WorkStudio

Designing Better Lives

How can healthy and sustainable lifestyles be promoted?

Dimensions to be addressed:

- Understanding the drivers of rational and irrational human behaviour
- Creating the right incentives to make better choices
- Using the power of design as an agent of change
- Influencing behavioural change through media

One-on-One

An Insight, An Idea with Sheryl Sandberg

A conversation with the Annual Meeting Co-Chair Sheryl Sandberg on her breakthrough idea that could transform your life online.

This session is open to the reporting press

One-on-One

An Insight, An Idea with Henry Chesbrough

A conversation with an authority on open innovation, Henry Chesbrough, on his breakthrough idea that could transform business.

This session is open to the reporting press

Buffet

Azerbaijani Buffet

Interactive Session

Water: Scarcity and Stress

Water is tightly connected to the issues of food production, energy, climate change, economic growth and security. Sizable parts of the world already lack an adequate water supply, while population growth and improved living standards are expected to exacerbate the problem.

- How can governments and industry collaborate to ensure that water is distributed and used as efficiently as possible?
- What is the best way to tackle the interlinked issues of water, food, energy and security?
- How can consumers play a role in demanding and driving change?

Simultaneous interpretation in English and German

One-on-One

An Insight, An Idea with David Brooks

Beta Zone

The Gaming Reality

Join game designer Jane McGonigal in exploring how the "engagement economy" of games can be harnessed for real-world innovation.

Interactive Session

Leadership Models across Generations

What leadership traits inspire and engage both younger and experienced generations?

Dimensions to be addressed:

- Intergenerational exchange
- The power of role models
- A shared vision and responsibilities

Interactive Session

Social Innovation Models

How can social innovation drive transformational change?

Interactive Session

The Art and Science of Happiness

"Happiness is the meaning and the purpose of life, the whole aim and end of human existence."

-- Aristotle

How can we cultivate a happy state of mind?

Dimensions to be addressed:

- The impact of emotions on the brain
- The biology of fear and trust
- Music as therapy

TV Debate

How Immune Is India?

With Europe, Japan and the United States facing serious structural and societal challenges, will India remain the exception to the rule in the future of democratic capitalism?

In partnership with the World Economic Forum, NDTV hosts this live debate on the future of democratic capitalism in India.

As this is a televised debate, please arrive 15 minutes before the start of the session. The door will be closed at the scheduled time. This session is on the record, open to reporting press and broadcast on television.

This session is open to the reporting press

Interactive Session

Frontier Risks: What If a Major Biological System Collapses?

How could such a scenario occur? What would it mean and how would it play out?

This session is open to the reporting press

Beta Zone

Good versus Evil

Psychologist Philip Zimbardo examines his controversial "Prison Experiment" to explain why individuals choose between the paths of evildoer, hero or bystander.

Interactive Session

Beyond Basel: Financial Institution Regulation

In pursuing financing growth while maintaining stability, what regulatory models are the most effective for financial institutions operating globally?

Dimensions to be addressed:

- Understanding the impact of Basel III on business models
- Assessing early lessons from the Eurozone crisis
- Ensuring a level playing field

Interactive Session

Sustainability Champions

How are growth champions in emerging markets integrating sustainability into balance sheets and business practices?

Dimensions to be addressed:

- Putting sustainability at the core of business
- Uncovering unconventional and profitable solutions
- Impacting regional growth and sustainability

Interactive Session

Beyond GDP: Metrics that Matter

As we manage what we measure, how can new metrics and indicators help us better measure what we value?

Dimensions to be addressed:

- Assessing the limitations of classical economic metrics
- Rethinking and remodelling measures of well-being
- Developing the concept of Gross National Happiness

Interactive Session

Multiculturalism Has Foundered. What Next?

That society has become more fragmented is arguably an inevitable consequence of putting people with vast differences in wealth, education opportunities, religious beliefs and values together into a melting pot without adequate integration policies or government support.

- Why has multiculturalism in a globalized world foundered?
- What can be done to create a more harmonious society?
- How can a world free of xenophobia be created?

Simultaneous interpretation in English and German

WorkStudio

Innovation Ecosystems 2.0

How can we create and sustain innovation ecosystems?

Dimensions to be addressed:

- Rethinking clusters and traditional innovation models
- Developing fluid networks of incubators and accelerators
- Evolving innovation strategies in times of recession
- Designing successful innovation policies

Workshop

Sensing Weak Signals

What patterns, trends and transformations could signal major change ahead?

- Defining weak signals and emergent risks
- Exploring new models for sensing weak signals
- Rethinking management of emergent risks

Beta Zone

Civilization and Transformation: Myths of Our Creation

What can be learned from the rise and fall of ancient civilizations?

Dimensions to be addressed:

- Mayan culture
- Greek and Roman foundations
- Fragments of history through artefacts

Interactive Session

Crossing Boundaries with Cuisine

How does cuisine express a cultural identity while blurring cultural borders?

Join this cooking demonstration by two renowned chefs from Japan and Mexico to discover what they learn from the other's national cuisine.

Interactive Session

The Future Enterprise Model

In a networked, digital and multistakeholder world, what will the enterprise of the future look like?

Dimensions to be addressed:

- Networks of creativity and discovery
- Changing organizational structures and competencies
- Role of business in society

Interactive Session

G20 Reality Check

On which global issues could the G20 have the greatest impact?

Interactive Session

After Doha: The Future of Global Trade

What are the new goals for global trade and how will they be accomplished?

Dimensions to be addressed:

- New models for multilateral cooperation
- The evolution of regional trading arrangements

This session is open to the reporting press

Cultural Soirée

Sunday 29 January

Interactive Session

The Davos Debrief: Leadership and Innovation Models

Global Agenda Council Members summarize and synthesize the key insights related to leadership and innovation from the Annual Meeting 2012.

This session is open to reporting press.

Interactive Session

The Davos Debrief: Growth and Employment Models

Global Agenda Council Members summarize and synthesize the key insights related to growth and employment from the Annual Meeting 2012.

This session is open to reporting press.

Interactive Session

The Davos Debrief: Sustainability and Resource Models

Global Agenda Council Members summarize and synthesize the key insights related to sustainability and resources from the Annual Meeting 2012.

This session is open to reporting press.

Interactive Session

The Davos Debrief: Social and Technological Models

Global Agenda Council Members summarize and synthesize the key insights related to society and technology from the Annual Meeting 2012.

This session is open to reporting press.

TV Debate

The Global Agenda 2012

The Chairs of the Annual Meeting will debate the emerging issues of 2012, and the implications for the global economy and for their industries.

This session is developed in partnership with CNBC.

Simultaneous interpretation in all languages

As this is a televised debate, please arrive 15 minutes before the start of the session. The door will be closed at the scheduled time. This session is on the record, open to reporting press and broadcast on television.

Plenary Session

Closing of the Annual Meeting 2012

Simultaneous interpretation in all languages

This session is open to the reporting press

Buffet

Schatzalp

Join the traditional farewell buffet lunch at the Schatzalp Hotel, situated in a stunning location high above Davos. The Schatzalp is accessible by funicular railway from the centre of town, just a short walk or bus ride from the Congress Centre.